CINTAC Conference Call
Meeting Minutes
June 1, 2017

ROLL CALL

CINTAC*

- Steven Burdick
- Colin Austin
- David Blee
- Gary Wolski
- Chris Colbert
- Hash Hashemian
- Craig Piercy
- John Bendo
- Colleen Deegan
- Ken Camplin
- Michael Whitehurst
- Omer Brown
- Russel Neely
- Colin Austin
- Robert Kalantari
- Donald Hoffman
- Woody Lawson
- David Jonas
- Brad Porlier
- Jarrett Adams
- David Sledzik
- Paul Murphy
- Bill Woodward
- Vijay Sazawal
- Seth Grae
- Steven Burdick
- Dan Lipman
- Neil Numark
- Lee Peddicord
- Scott Singer
- Jeff Merrifield
- Mimi Limbach
- Eddie Guerra
- Eric Rasmussen
- Kevan Weaver
- Josh Freed
- Tom Dolan
- Graham Cable
- Tyson Smith
- Jeff Harper

*Highlighting indicates CINTAC member absence

Public

- Kerry Mahoney
- Lisa Mason
- Caile Gonzalez

US Government

- Jon Chesebro DOC
- Devin Horne DOC
- Ashok EXIM
- Nic Wondra DOE
- Michelle Scott DOE
- Grace Meikle DOE

Introductory Remarks

- Gary Wolski – Move right into agenda instead of opening remarks
- Jon Chesebro; Jon has a copy of the redline letter to walk through and clarify edits
- Gary defers to Jon to walk through edits
- Jon – purpose of today's call is to walk through the letter draft and accept edits before sending to Secretary Ross
    - Jon checked if everyone received draft letter; re-sent letter to everyone
- Jon leading edits:
    - First Paragraph:
        - Addition of word "Policy"
        - David Blee deliberately left out the word policy because it was an Obama Administration title. Left out word policy in this letter so that position could be focused on coordination rather than just policy.
        - Don Hoffman – Title sounds like something more appropriate for DOE and not necessarily NSC. Maybe "Coordination" should be added to avoid confusion that

the position is meant for a technical specialist rather than a coordination position.
    - Jeff Merrifield – The point remains without the word "coordination" or "policy"
    - David Blee – Would prefer "Coordinator" over policy. Could split hairs and change title to "Director for Nuclear Energy coordination;" lower case "c" intentional
    - John Bendo – does adding "coordination" pigeon-hole the position unnecessarily, for example, if a company needs advocacy, would they be too pigeon-holed to coordinating to address concerns.
    - David Blee – could add "advocacy and coordination" at end of paragraph.
    - No additional comments on first paragraph.
- Second Paragraph:
    - David Blee – is the only insertion from Jeff Harper?
    - Jon – there are three sentences
    - David Blee – making point about technology is important, but we shouldn't focus on the negatives. The headline should not be "deteriorating," but rather something more positive. In our previous letter, we were hesitant to single out countries, which the suggested edit does.
    - It is worthwhile to acknowledge that U.S. technology is doing something but not necessarily deteriorating
    - Vijay Sazawal – I felt that this edit was not necessary in this letter because it distracts from the core message. The purpose of this letter is to focus on the need for this position
    - David Blee – We could say "unprecedented challenges faced by U.S. industry and technology from state-owned foreign competitors," to acknowledge the challenges.
    - Jeff Harper – I thought it would elevate the urgency for the position by highlighting the challenges.
    - Jon – Other comments or thoughts?
    - Chris Colbert – We went through this in the first letter, and at that time decided not to emphasize that message because we didn't want to detract from our central concerns. Less is more in this letter.
    - Seth Grae – Agrees with Chris Colbert's point.
    - Jon Chesebro – I hear a consensus to shorten or remove this edit. Is there an argument to modify or remove?
    - Colin Austin – I believe the context of these additional sentences is important because it does create the imperative of why this position is important and I would support David Blee's recommended language.
    - Jeff Merrifield – Suggestion; the issue is the balance. We face unprecedented challenges but there are also unprecedented opportunities. Perhaps at the end of the sentence add "as well as the opportunities presented by the development of advanced nuclear reactors in the United States."
    - Russell Neely – Jeff M's suggestion fits nicely with the next sentence and end of paragraph. Get away from deterioration. There are challenges but there are also big opportunities and we need top level support from USG.
    - Don Hoffman – if we don't give the message that the stakes are high, this won't rise to the top of USG leadership. We need to send message that we can take action to improve the situation.

- David Blee – What we usually say is that U.S. technology leadership is at a tipping point. Technology is not deteriorating but the challenge is increasing.
- Don Hoffman – if our technology isn't deteriorating, then our leadership in the global market is.
- David Blee – We need to make the argument that frames the issue as the glass is half full.
- Jon Chesebro – the letter will be public. It is up to the committee as to how to frame the issue.
- Lee Peddicord – The technology is not deteriorating, but the technology is not. The edit says that the technology is deteriorating, which is not true.
- David Blee – we could say U.S. technology leadership is at a tipping point.
- Don Hoffman – I believe everyone is suggesting that the word technology should be deleted and we should focus on leadership.
- Jeff Harper – I'm happy to remove technology and focus on leadership.
- Ken – Suggest adding word "foreign" competitors.
- Chris Colbert – Rather than "regain leadership," perhaps "retain" or "maintain" would be more appropriate.
- Seth Grae – Nuclear is used too frequently. Please strike "nuclear" from advanced nuclear reactors" to just "advanced reactors"
- David Blee – You changed the letter from "National Security Council staff" to National Security Staff. You also changed "downsizing" to "rightsizing."
- Chris Colbert – The current administration is focused on downsizing and now we're recommending upsizing.
- Jon – We could state that the Obama Administration eliminated the position and avoid rightsizing or downsizing language.
- Gary Wolski – we should strike the last sentence of the proposed edit. It loses its power without naming specific countries and should therefore be removed.
- Jon – any objections to second paragraph? None heard; moving on.

o Third Paragraph
- No edits were provided. Does anyone have any edits at this time.
- No edits heard; moving on.

o Fourth paragraph
- David Blee – ExIm should be changed to all caps.
- Ashok from EXIM confirms capitalization of EXIM.
- David Blee – when using an acronym for the first time, we really should spell it out and place the acronym in parentheses.
- Jon Chesebro – Edited to accept suggestions.
- Tom Dolan – I assume that Sec. Ross understands all of the abbreviations.
- Jon – Yes, but this is a public document and the public may not know all of the abbreviations.
- David Blee and Mimi Limbach reaffirmed grammatical propriety of spelling out agency abbreviations.

o Fifth paragraph
- David Blee – Takes issue with use of word "explain," which sounds patronizing. "Convey" is a more appropriate word.
- Who is meant by "colleagues?"
- David – we originally included President and "your" colleagues, which means Cabinet Members.

        - Suggest specifying stating “Cabinet Members” specifically. They are the target audience.
        - Omer Brown – Challenge with saying “cabinet members” means that NRC and Director for NSC are not cabinet members.
        - David Blee – suggest including NSC and NEC rather than cabinet members
        - Omer Brown – Do we want to be specific and suggest a joint-report for this position?
        - Jon Chesebro – any suggestions for this paragraph? None heard; moving on.
        - Michelle Scott – Add EXIM bank to CC since they are mentioned in the letter explicitly
        - David Blee – one possible blind spot in this letter does not mention nuclear energy as clean energy. We should have some mention in the beginning that includes this mention. The President is interested in “clean energy leadership.” Somewhere in here, we need to mention that nuclear energy is clean energy. Suggest adding “clean energy leadership” to end of first paragraph.
    - Jon Chesebro – any comments on the overall letter? Otherwise, suggest moving to approve the letter.
    - Gary Wolski – Motion to approve?
    - Mimi – Limbach motion to approve
    - Graham Cable – Second
    - Letter approved unanimously.

<u>Financing Workshop</u>

- Gary Wolski – We have 13 minutes to discuss financing workshop
    - Jon sent out subcommittee charters today
    - Many subcommittee leaders yesterday addressed idea of discussing financing workshop
- Jeff Merrifield – Paul Murphy has been very involved in the past on workshop and is primary driver. He had thoughts and concerns about the previous workshop. Without Paul here, Jeff not in a position to take lead. We may not have enough time to fully air thoughts. We did discuss yesterday developing a “tiger team” to take leadership for a workshop.
- Gary Wolski – We could create tiger team right now with members from tiger team to proceed with discussion of workshop. Any concern with creating a tiger team to formalize and plan a workshop. Can I have volunteers?
- David Blee and Graham will volunteer initially.
- Jeff Merrifield and Paul Murphy volunteer from Regulatory Burden list. Steven Burdick as well.
- Don Hoffman and Mimi Limbach volunteer from communication strategy.
- Competitiveness committee volunteers are Eddie Guerra and John Bendo for now. Will check with subcommittee members to see if there is someone more appropriate.
- Gary Wolski request Chris Colbert to lead tiger team.
- Chris – Jeff or Paul might be more appropriate as leader but otherwise happy to lead. Chris will serve on the tiger team for now but will otherwise defer to another leader.
- Gary Wolski designated Chris as point person for time-being but recognizes that leadership of tiger team may change.
- Gary Next Steps: Chris will schedule a call for tiger team in advance of meeting on July 13.

<u>Next Steps</u>

- Letter approved. Chris and Gary will sign letter today.

- Chris will schedule finance workshop tiger team call
- Request for input on agenda for July 13 meeting
- Earl Comstock will be attending July 13 CINTAC meeting
- Next subcommittee leadership call (preparatory work) scheduled for June 30, 2017, at 9 AM

Public Comments

- No comments offered by members of public.