Teleconference of the President's Advisory Council on Doing Business in Africa (PAC-DBIA) with Secretary of Commerce Wilbur Ross

Moderators: Ashley Bubna and Giancarlo Cavallo August 22, 2017 2:00 pm ET

Coordinator: Welcome and thank you for standing by. All participants will be on a listen-

only mode for the duration of today's conference. Also too this call is being

recorded. If you have any objections, you may disconnect at this time. Thank

you. You may begin.

Giancarlo Cavallo: Hi, all. Just another note that a transcript of this call will be made

available the week following the call. On behalf of my partner Ashley Bubna

I'm Giancarlo Cavallo, one of the two designated federal officers for the PAC

DBIA.

I want to thank everyone for joining. Do we have Jay Ireland on the phone?

Okay, well Laura if you wouldn't mind as vice chair I'm going to turn it over

to you to give some brief opening remarks.

Laura Lane: Fantastic, I think Jay may be joining us shortly. He may have had some of the

same issues that I did. I just want to say thank you to Secretary Ross and to

all the members of our council for coming together to walk through some of

the important opportunities we have for greater trade growth and expansion

and across the African subcontinent.

Moderators: Ashley Bubna and Giancarlo Cavallo

8-22-2017/2:00 pm ET

Confirmation # 5105856 Page 2

And we look forward to everybody's feedback in terms of some of the

priorities that we have outlined as well as Secretary Ross' comments on how

we can be working together to advance American interests in Africa and so

with that Secretary Ross, I know everybody has your bio. We are so grateful

for you joining the call and would like to turn it over to you for some

comments to the council.

Jay Ireland:

Laura, it's Jay Ireland, can you hear me now?

Laura Lane:

Yes, we can hear you Jay.

Wilbur Ross:

Yes, Jay.

Jay Ireland:

Okay, so sorry Mr. Secretary. I just wanted to echo thanks for your support on this council and we had met with the Secretary about a month ago - a month and a half ago - at the CCA and had a great discussion about the potential for the council and for what we can do between for the U.S. in Africa and so I look forward to your remarks, sir, thank you very much.

Wilbur Ross:

Well, thank you Jay and Laura for that introduction and thanks to all the members for your commitment to serve on this council. It's great to speak with all of you directly.

The administration shares your appreciation for the economic and strategic importance of Africa and we believe in the need for constructive dialogue between our public and private sectors so that our interests remain aligned and so that we are mutually well-informed.

Moderators: Ashley Bubna and Giancarlo Cavallo

8-22-2017/2:00 pm ET

Page 3

Confirmation # 5105856

This Presidential Advisory Council is a primary mechanism for achieving that

coherence in Africa. Your insights help us develop a long-term strategy to

make American companies more competitive in the region.

I have two main objectives for this call. First is to provide feedback to the

letter you submitted to President Trump back in February at the onset of his

presidency and second to provide you with formal guidance for the next phase

of analysis and recommendations sought by the Administration.

We really do thank you for the time and effort you've put into the letter to the

president. It was a very good thoughtful document so I forwarded it to him

along with my endorsement of the PAC-DBIA as a valuable source of advice

about our commercial relationships with Africa.

As you articulated in your letter, economic growth and demographic trends

across Africa are translating into rising buying power and demand for high-

quality products, services and infrastructure. American companies should be

meeting this demand. However, it's not happening.

Last year U.S. exports to Africa hit a 10-year low just two years after an all-

time high. Now I know that African imports are down but we are also losing

market share. The market itself we can't control. We know that commodity

prices have a strong influence on the total trade statistics with Africa but the

part we can try to control is our market share.

And U.S. exports to Africa account only for around 2% of our total exports to

the world but the demand is there and will grow and our competitors are

capitalizing on it so there's vast potential for us to reverse this trend.

Moderators: Ashley Bubna and Giancarlo Cavallo

8-22-2017/2:00 pm ET

Confirmation # 5105856

Page 4

As you said in your letter, we must work together to drive U.S. exports and

jobs. The outline you provided of U.S. business priorities in Africa was a

very helpful initial breakdown. Focus by the U.S. government in these areas

will help ensure that American companies can meet their logistical, financial,

human capital and infrastructure needs.

It will also help make sure that American technology and standards especially

standards developed by U.S. standards development organizations are

integrated into the growth plans of new sectors but there remains a lot of work

to be done.

American companies fall into three categories regarding Africa. Some have

never even considered exploring opportunities in the region. Some know the

opportunities and are actively pursuing a strategy to enter or expand in the

market and others have been on the continent for decades with offices

established in multiple countries and longstanding relationships with local

partners.

Recognizing this range of perspectives my task for you is structured to draw

on your experience in negotiating three different stages of doing business in

Africa. First, approaching the market, second, competing for the market and

third, operating in the market.

After identifying a few top challenges for each stage, I would like you to

recommend action to deal with them. Second, what are the greatest

opportunities you see for American companies in West Africa, in East Africa

and Central Africa and in Southern Africa?

And for each of the three stages, I would request you to compile the keys to

success that you can share with us and more importantly with other American

Moderators: Ashley Bubna and Giancarlo Cavallo

8-22-2017/2:00 pm ET

Confirmation # 5105856 Page 5

companies. As members of this council, you represent companies mainly that

fall into the second and third stages.

Your companies did the analysis of the opportunities and the cost and they

decided to approach and enter the market. Now you compete and operate

there with some success. Your companies have negotiated their way through

these stages of doing business and that is why your voices on this council are

so valuable.

But you were selected to represent collectively the American private sector

from small to large companies across all relevant sectors, not just your

respective businesses and so I would like your feedback on the questions I

have posed to be as broadly applicable as possible.

To that end and particularly when it comes to the approaching stage, I

encourage you to gather input from other industry peers who are not members

of the council. It would be especially useful to learn why some have at least

tentatively decided not to enter these markets so that we can see if there's

something we can do to change their view.

As you know your work will inform the Trump administration's economic

and commercial strategy for Africa that's currently being developed by the

National Security Council. The goal is to have that strategy in place by the

start of Calendar 2018 and so we request you to deliver your report by the end

of October this year.

We will hold an in-person meeting somewhere in that timeframe for the

council to deliver and adopt the report. I proposed October 26th and would

welcome feedback from the members of the council as to whether that date or

some other date very close to it works for the majority of you folks.

Moderators: Ashley Bubna and Giancarlo Cavallo

8-22-2017/2:00 pm ET Confirmation # 5105856

Page 6

Finally I want to mention that we took note in your letter to the President of

the proposal for a fact-finding trip to one or more countries in Africa. I

support this idea including the proposal that I or a designee would join the

trip.

This could be something to look at and get organized for the second calendar

quarter of 2018 and in fact in your report you might suggest an itinerary.

Your work on the present tasking will pave the way for that trip and a more

in-depth targeted analysis of specific countries.

I will conclude there with my thought, thanks once again for all of your time

and your commitments to serving on this very important council. Thank you

again.

Jay Ireland:

Thank you, Secretary. Really appreciate those words and we obviously take

your tasking to heart and we'll look forward to putting together the report for

in a couple of months in October and then most importantly I think your

support of actions for the fact-finding trip will be great.

2nd Quarter of next year will be an excellent timing. We will highlight a

potential agenda or itinerary in countries that we think will have the most

potential impact for your visit and for the council's further work which I think

will be very important.

As you highlighted there's a tremendous amount of economic and strategic

importance in Africa and we all as part of the council believe in that and have

been working over the last year so and really continuing to establish our

presence in the continent and we think that again a combination of economic

growth can also help a lot of strategic objectives for the country as well.

Moderators: Ashley Bubna and Giancarlo Cavallo

8-22-2017/2:00 pm ET Confirmation # 5105856

Page 7

I'm going to turn it over to a couple of people to make some comments. Bill

Killeen of Acrow Bridge are you on?

Bill Killeen: Yes, I'm with you. You want me to comment on ...

Jay Ireland: Yes, do you, yes.

Bill Killeen: ... because I missed part of what the Secretary shared, something happened

with the phone line. You know, one thing that the Secretary brought-up was

why some have not entered the markets and because we're in the

infrastructure side of business, I find here in the United States that many of

the contractors have more than ample work so there's no reason for them to

gravitate toward the African continent.

But for a company like Acrow, you know, we're a manufacturer of steel

bridges and we design all of our bridges so that they can be packed-up into

ocean containers and shipped abroad.

And that's why since the 1990s we've been able to build over 1000 bridges on

the continent and most of those bridges are not the type that you might think

of that you think of like the Tappan Zee Bridge in Greater New York or the

Oakland Bay Bridge.

We're doing those small bridges on the rural roads that in feet are 80 to 200

feet long and they're there to truly help expand regional trade and connect

people where 60% of the African continent still resides.

So Acrow has been very actively pursuing the African market because it is

still a developing market and we recognize both personally through our

Moderators: Ashley Bubna and Giancarlo Cavallo

8-22-2017/2:00 pm ET Confirmation # 5105856

Page 8

driving about the continent and also just talking with people that bridges are in

dire need to provide that connectivity between countries between regions.

So that's what I could share with you. If you need to know more, we do work

with XM Bank significantly on a couple of the projects in Cameroon and also

in Zambia and those are finally flowing very well, those two projects.

Jay Ireland: Great. Well, thanks Bill. Okay, I know Dow Wilson at Varian, are you on?

Dow Wilson: I am, Jay, thank you very much. Thank you Mr. Secretary for joining us for

just we really appreciate your support. You know, one thing that I'd

underscore in terms of maybe why people aren't there is this has been a small

market for a long time and one of the things that we see is just how fast it's

moving.

And you know, five years ago our company we're in the healthcare space,

we're a leading oncology company, about 70-80% of our product is made here

in the U.S. or a good U.S. exporter but we've seen demand of our product

grow immensely in Africa the last five years as, you know, they've gotten in

healthcare they're making very good progress on communicable disease.

And now the focus of ministers of health in Africa is how do they finance and

build basic healthcare infrastructure with an increasing focus on non-

communicable disease? In any case the work that this council in the support

of the U.S. government has been critical for us to grow in Africa and I think

that's true for all of our healthcare sisters and brothers out there in the

marketplace.

Moderators: Ashley Bubna and Giancarlo Cavallo

8-22-2017/2:00 pm ET

Confirmation # 5105856

Page 9

The competition is very real and especially coming out of Asia and, you

know, to go in with both private industry and U.S. government support is just

vital.

Jay Ireland:

Thanks, Dow. I know that Takreem El-Tohamy from IBM is on.

Takreem El-Tohamy: Yes, I'm here Jay, thank you very much and thank you Secretary Ross. I

appreciate your commitment to this council, share your views that it can be a

helpful platform to advance U.S. business in Africa. We fall in the third

category of companies you talked about so we've been in Africa for many

years and today we have presence in 24 countries and have a range of

facilities all over the place.

So I'd like very quickly to share briefly IBM's perspective on two things, the

opportunity and also competition in Africa so first I see tremendous growth

opportunities in Africa for IBM and for other U.S. firms to bring U.S.

innovation to new markets and also the countries are very receptive to get our

views of standards when they are setting-up their own standards.

Technologies like cloud and like artificial intelligence are transforming the

way individuals, governments and companies interact and do business. Now

companies of all sizes but particularly small and medium enterprises can

export to Africa in ways that would have been impossible years ago.

And there is an appreciation and an appetite in Africa for digital (trades) and

for innovative U.S. products and services. Now competition and as you lead

us too some African nations are advancing trade agreements with economies

that compete with the U.S.

Competition from non-U.S. companies especially those from China and India

is increasingly common across sectors and countries in Africa and we should

ensure that U.S. companies are not placed at a disadvantage when competing

for business in Africa.

IBM hopes this council's work with your support Mr. Secretary can deepen

and distinguish U.S. companies engagements and success in Africa. Thank

you again and I look forward to contributing to the (PHT) work as you have

outlined. Thank you very much.

Jay Ireland: Thank you, Takreem. Is there anyone else on the council that would like to

say anything or make some comments?

Martin Richenhagen: This is Martin Richenhagen, AGCO Corporation. We are present in

Africa already from the mid-1950s on. We have effectively we have a

distribution network and for the sector of farm equipment manufacturers I will

be interested or I volunteer to basically get information together the Secretary

asked for.

I hope that we get a little bit more efficient because I'm a little disappointed

that it took so long to have this first meeting today. Thank you very much.

Jay Ireland:

Thank you, Martin.

((Crosstalk))

Israel Hernandez: ... from the Department of Commerce. Jay I think we're getting to the point

where we may have to conclude this meeting.

Jay Ireland: C

Okay.

Israel Hernandez: Our team can stay on board longer if you wish and we can do that but we

probably need to end this portion.

Jay Ireland:

Okay, well let me just sum-up quick. Mr. Secretary again thank you for your

support. I think you heard a broad range of industries from ag to technology,

infrastructure, healthcare.

Again a lot of industrial potential where most of the companies you've heard

from are in that Category 3 that you mentioned and we look forward to

bringing many more from the Category 1 and help the Category 2s. We all

believe that there's a lot of opportunities.

I think policies and enabling capability from the U.S. government is important

such as XM, (OPIC), U.S. DDA which again we spoke about in June and look

forward to your support of those enablement organizations.

So again thank you very much for your support and we will definitely look

forward to late October to present you with our next report and then also most

importantly setup our trip in the 2nd Quarter of 2018.

Ashley Bubna:

All right, so that concludes our meeting today. I wanted to say thank you to

everybody and that Giancarlo and I will be in touch via e-mail after this

meeting with the next steps and as you know we have a staff representative

planning meet scheduled for next Thursday, August 29th at 10:30 am where

we'll discuss how the PAC will structure itself to address this tasking so thank

you very much.

Wilbur Ross:

All right, thank you.

Moderators: Ashley Bubna and Giancarlo Cavallo

8-22-2017/2:00 pm ET Confirmation # 5105856

Page 12

Jay Ireland: Thank you, sir.

Ashley Bubna: Thank you.

Coordinator: That concludes today's conference. Thank you for participating. You may

disconnect at this time.

END